

# GREATER LETABA MUNICIPALITY



2020/2021

**MID-YEAR BUDGET AND  
PERFORMANCE  
ASSESSMENT REPORT** ( MFMA Section 72(1) )



<b>Table of Contents</b>	
2	Index
3	Summary
6	Strategic Vision, Mission and Strategy Map
7	Municipal Transformation and Organisational Development KPI's
23	Basic Service Delivery KPI's
25	Local Economic Development KPI's
26	Municipal Financial Viability KPI's
30	Good Governance and Public Participation KPI's
	Annexures
32	Capital Works Plan for Multi-Year Projects
33	Municipal Transformation and Organisational Development Projects
34	Basic Service Delivery Projects
38	Local Economic Development Projects
39	Municipal Financial Viability Projects
40	Good Governance and Public Participation Projects
41	Approval



## SERVICE DELIVERY PERFORMANCE SUMMARY FOR SECOND QUARTER REPORT 2020/2021

The table and graph below illustrates service delivery performance of Greater Letaba Municipality against the National Key Performance Areas (NKPAs) up to Second quarter performance.



KPA's Performance Indicators	No. of Applicable Indicators	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	8	6	2	<b>75%</b>
Basic Service Delivery	4	3	1	<b>75%</b>
Local Economic Development	4	4	0	<b>100%</b>
Municipal Finance Management Viability	18	13	5	<b>72%</b>
Good Governance and Public Participation	14	11	3	<b>79%</b>
<b>Indicators Overall % = 80%</b>				

KPA's Projects	No. of Applicable Indicators	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	6	5	1	<b>83%</b>
Basic Service Delivery	60	51	9	<b>85%</b>
Local Economic Development	6	5	1	<b>83%</b>
Municipal Finance Management Viability	0	0	0	<b>0%</b>
Good Governance and Public Participation	2	0	2	<b>100%</b>
<b>Projects Overall % = 88%</b>				

The achievement for the indicators and projects is **84%**

The **16%** under performance was due implementation of COVID-19 regulations, low revenue collection (consumers not paying for services), 0% spending on INED due to delay in approval of design by Eskom and government departments owing the municipality and not making regular payment. Based on the above it is necessary that the budget be adjusted.

## 2020/21 Mid Year Budget and Performance Assessment Report

Approval by the Mayor	The approval of the Mid Year Budget and Performance Assessment report is the competency of the Municipal Manager and Mayor.
Monitoring the implementation of the SDBIP	Progress against the objective set out in the SDBIP Report will be monitored and reported on a monthly, quarterly and annual basis as per the approved PMS Policy and Framework
Signatures	<p style="text-align: center;">2020/21 Mid Year Budget and Performance Assessment Report is Compiled By:</p> <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;">               -----  <b>Dr M.B Letsolo</b>              Acting Municipal Manager              Greater-Letaba Municipality         </div> <div style="text-align: center;">             25/01/2021              -----              DATE         </div> </div> <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <p>Approved By:</p>               -----  <b>CLLR M.P Matlou</b>              Mayor              Greater-Letaba Municipality         </div> <div style="text-align: center;">             25/01/2021              -----              DATE         </div> </div>



Vote Nr	Strategic Objective	Municipal Program	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2021)	Budget 2020/21	Mid-year (1 July -31 Dec 2020)	Mid year Performance	Remarks	Challenges	Interventions	Responsible Person	Evidence requires
<b>KEY PERFORMANCE INDICATORS</b>															
<b>KPA 1 MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT</b>															
<b>OUTCOME NINE (OUTPUT 1: IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT, OUTPUT 4: ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOMES)</b>															
	Improved Governance and Organizational Excellence	Human Resource Management	To ensure that the reviewed organizational structure is approved by Council by 31 May 2021	Council approve the Organizational structure	Date	30-May-20	Council Approved Organizational structure by 31 May 2021	Operational	N/A	N/A	N/A	N/A	N/A	Director Corps	Council Approved Organizational structure, Council Resolution
	Improved Governance and Organizational Excellence	Human Resource Management	Reducing the vacancy rate of vacant positions within the financial year	filled	Number	97 Positions filled	36 positions filled by 30 May 2021	Operational	12	11	Target not Achieved	Covid-19 employees operating on routine basis	To be implemented in the next qtr		Appointment letters
	Integrated Sustainable Development	IDP	Approval of the IDP/Budget/PMS process plan by 31 July 2020	Council approve IDP/Budget/ PMS Process Plan	Date	31-Jul-19	Approval of 2020/21 IDP/Budget/PMS Process Plan by 31 July 2020	Operational	N/A	N/A	N/A	N/A	N/A	Director PLAN	Council Approved IDP/ Budget/ PMS Process plan, Council Resolution
	Integrated Sustainable Development	IDP	Approval of the Draft 2020/21 IDP by 31 March 2020 & final IDP by 31 May 2021	Council approve IDP within financial year	Date	30-Mar-19	Approval of IDP by Council by 30 June 2021	Operational	N/A	N/A	N/A	N/A	N/A	Director PLAN	Council approved Draft & Final IDP resolution, Council Resolution
	Improved Governance and Organizational Excellence	PMS	To ensure that SDBIP is finalised by 30 June 2021	Mayor Approve SDBIP within 28 days after adoption of the Budget and IDP	Date	30-Jun-19	Approval of final 2021/22 SDBIP by the Mayor within 28 days after adoption of the Budget and IDP by 30 June 2021	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Signed SDBIP by the Mayor
	Improved Governance and Organizational Excellence	PMS	To ensure quarterly reporting and compliance within the financial year	# of Quarterly performance reports compiled	Number	4	4	Operational	1	1	Target Achieved	N/A	N/A	Municipal Manager	Council approved Quarterly reports
	Improved Governance and Organizational Excellence	PMS	To ensure that S54 & 56 Managers sign the performance agreements within 30 days after adoption of the final SDBIP.	Signed Performance Agreements by all S54 & 56 Managers	Date	31-Jul-19	Performance Agreements signed by Sec 54 & 56 Managers by 31 July 2020	Operational	N/A	N/A	Target Achieved	N/A	N/A	Municipal Manager	Signed Performance Agreements for Sec 54 & 56 Managers
	Improved Governance and Organizational Excellence	PMS	To ensure quarterly assessments for S54 & 56 Managers is conducted within 30 days after the end of the quarter.	# of performance assessments conducted for Sec 54 & 56 Managers	Number	1	4	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Performance Assessments report
	Improved Governance and Organizational Excellence	PMS	To ensure municipal reporting and compliance within the financial year	Submit Annual Institutional Performance report to CCGHSTA, Provincial Treasury and National Treasury by 30 August each year	Date	30-Aug-19	Submission of 2019/20 Annual Institutional Performance Report by 30 August 2020	Operational	Submission of 2019/20 Annual Institutional Performance Report by 30 August 2020	2019/20 Annual Institutional Performance Report submitted	Target Achieved	N/A	N/A	Municipal Manager	Dated proof of submission to CCGHSTA, Provincial and National Treasury



Vote Nr	Strategic Objective	Municipal Program	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline / Status	Annual Target (2006/2021)	Budget 2020/21	Mid-year (1 July - 31 Dec 2020)	Mid Year Performance	Remarks	Challenges	Interventions	Responsible Person	Evidence requires
	Improved Governance and Organisational Excellence	PMS	To ensure municipal reporting and compliance within the financial year	Submit Mid-Year report to CoCHSTA, Provincial and National Treasury by 25 January each year	Date	25-Jan-19	Submission of 2020/21 Mid-year report to CoCHSTA, Provincial Treasury and National Treasury by 25 January 2021	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Dated proof of submission to CoCHSTA, Provincial and National Treasury
	Improved Governance and Organisational Excellence	PMS	To ensure municipal reporting and compliance within the financial year	Table Annual Report in Council by 31 January each year	Date	30-01-2020	Table of 2019/20 Annual report in Council by 31 January 2021	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council approved Annual report, Council resolution
	Improved Governance and Organisational Excellence	PMS	To ensure municipal reporting and compliance within the financial year	Table Oversight Report on the Annual Report in Council by 31 March each year	Date	2019/03/31	Table of 2019/20 Oversight report on the Annual Report in Council by 31 March 2021	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council approved Oversight report on the Annual report, Council resolution
	Improved Governance and Organisational Excellence	PMS	To ensure municipal reporting and compliance within the financial year	Publish Oversight report in the Media (Media print / Website) within 7 days of adoption	Date	07-Apr-20	Publishing of the 2019/20 Oversight report in the Newspaper & Website within 7 days of adoption by 07 April 2021	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council approved Annual report, Council resolution
	Improved Governance and Organisational Excellence	PMS	To ensure municipal reporting and compliance within the financial year	The Mayor approve Reviewed SDBIP financial year	Date	31-Mar-20	Approval of the reviewed 2020/21 SDBIP in Council by 31 March 2021	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Reviewed SDBIP, Council resolution
	Improved Governance and Organisational Excellence	Legal Services	To improve efficiency and effectiveness of municipal administration within the financial year	% Signed Service Level Agreements within 30 days after the appointment of Service Providers	Percentage, (# of SLA s developed/ # of Appointment s made)	100% of SLA developed	100%	Operational	100%	100%	Target Achieved	N/A	N/A	Director Municipal Manager	Dated signed Service Level Agreements
	Improved Governance and Organisational Excellence	Internal Audit	To conduct quarterly assessment on municipal performance within the financial year	# of performance audit reports compiled and issued to the Accounting Officer	Number	4	4	Operational	1	0	Target Achieved	N/A	N/A	Municipal Manager	Performance Audit report tabled, Council resolution, report signed off by the MM
	Improved Governance and Organisational Excellence	Internal Audit	Functionality of Audit within the financial year	Develop Audit action plan for current financial year	Date	31-Jan-20	Development of 2019/20 Audit Action plan by 31 January 2021	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council approved audit action plan, Council resolution
	Improved Governance and Organisational Excellence	Internal Audit	Functionality of Audit within the financial year	Develop Internal Audit plan for current financial year	Date	30-Jun-20	Development of 2019/20 Internal Audit plan by 30 June 2021	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Approved Internal Audit Plan
	Improved Governance and Organisational Excellence	Internal Audit	To attain Clean Audit by ensuring compliance to all governance, financial management and reporting requirements by 30 June	% of internal audit issues resolved	Percentage, (# of Internal Audit issues resolved / # of issues raised)	70% Internal issues resolved	100% internal audit issues resolved (# of Internal Audit issues resolved / # of issues raised) by June 2020	Operational	50%	41% (9/23) of Internal audit actions addressed.	Target not achieved	Covid-19 employees operating on routine basis	To be implemented in the next qtr	Municipal Manager	Resolved IA register/plan, POE submitted
	Improved Governance and Organisational Excellence	Internal Audit	To attain Clean Audit by ensuring compliance to all governance, financial management and reporting requirements by 30 June	% of AG issues resolved	Percentage, (# of Auditor General issues resolved / # of issues raised)	65% AG issues resolved	100% AG issues resolved by 30 June 2020	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Resolved AG issues and POE 's submitted



Vote Nr	Strategic Objective	Municipal Program	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2021)	Budget 2020/21	Mid-year (1 July -31 Dec 2020)	Mid year Performance	Remarks	Challenges	Interventions	Responsible Person	Evidence requires
	Improved Governance and Organisational Excellence	Risk Management	To ensure effective implementation of risk mitigation actions 30 June	% of Risk issues resolved	Percentage: # Risk issues implemented /resolved /# of risks identified)	87% Risk issues resolved	100% Risk issues resolved by 30 June 2020	Operational	50%	81% ( 36/44 )	Target Achieved	N/A	N/A	Municipal Manager	Resolved Risk issues and POE submitted

Vote Nr	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2021)	Budget 2020/21	Mid-year (1 July -31 Dec 2020)	Midyear Actual Performance	Remarks	Challenges	Interventions	Responsible Person	Evidence required
<b>OUTPUT 2: IMPROVING ACCESS TO BASIC SERVICES, OUTPUT 3: IMPLEMENTATION OF THE COMMUNITY WORKS PROGRAMME</b>															
<b>KPA 2 : BASIC SERVICE DELIVERY INDICATORS</b>															
	Integrated and Sustainable Human Settlement	Spatial Planning	To ensure that land use applications are processed within 90 days of receipt.	% of land use applications processed	Percentage, (# of applications received / # of land use applications processed) within 90 days of receipt)	100%	100%	Operational	100%	100% (35/35)	Target Achieved	None	None	Director PLAN	Dated register recording land use applications & Land use applications
	Access to Sustainable Basic Services	Waste management	Provision of waste removal within the financial year	# of HH with access to refuse removal	Number	4 579	4 654	Operational	4 654	4654 Households have access to refuse removal	Target Achieved	N/A	N/A	Director COMM	Rooster/ waste management reports
	Access to Sustainable Basic Services	Electricity	To ensure provision of electricity services	# of HH with access to electricity	Number	57 013	56 905	Operational	N/A	N/A	N/A	N/A	N/A	Director TECH	Electricity/ Finance reports
	Improved Governance and Organisational Excellence	Legal	To monitor the review of by laws and policies within a financial year	# of By laws reviewed within the financial year	Number	28	28 policies and 5 of By laws reviewed by 30 June 2020	Operational	N/A	N/A	N/A	N/A	N/A		Council approved policies and By-laws (Council Resolution)
	Improved Governance and Organisational Excellence	Legal	To monitor the review of by laws and policies within a financial year	# of by laws promulgated within the financial year	Number	0	5 of By laws promulgated/ by laws due for promulgation by 30 June 2021	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	By laws promulgated
	Access to Sustainable Basic Services	Electricity	To ensure reduction of electricity losses within a financial year	% of electricity losses reduced	Percentage	11%	21 % of electricity losses reduced : # of electricity lost / % of electricity supplied	Operational	21% of electricity losses reduced : 2 576 978 of electricity lost / 3 229 607 of electricity supplied	20% reduction	Target not achieved	N/A	N/A	CFO	Electricity/ Finance reports



Head Office	Access to Sustainable Basic Services	Infrastructure	To monitor the development and implementation plan within a financial year	Development of MIG implementation plan	Date	30-Jul-19	Approved MIG Implementation Plan by 30 June 2019	Operational	Approved MIG Implementation Plan by 30 June 2019	MIG Implementation Plan developed and approved	Target achieved	N/A	N/A	Director TECH	Approved MIG Implementation Plan Council Resolution
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Vote Nr	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2021)	Budget 2020/21	Midyear (1 July - 31 Dec 2020)	Midyear Actual Performance	Remarks	Challenges	Interventions	Responsible Person	Evidence requires
<b>OUTCOME 9: IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME</b>															
<b>KPA 3 : LOCAL ECONOMIC DEVELOPMENT</b>															
<b>KEY PERFORMANCE INDICATORS</b>															
	Improved Governance and Organisational Excellence	Improved local economy	To ensure economy within the financial year	# of jobs created through municipal funded Capital Projects	Number	302 jobs created	600	Operational	150	447	Target Achieved	None	None	Director TECH	Proof for SMMIE s supported
	Improved Governance and Organisational Excellence	Improved local economy	To ensure Promotion of local economy within the financial year	# of SMMIE supported through Sypply Chain Management	Number	559 SMMIE s supported	120	Operational	30	78	Target Achieved	None	None	CFO	Proof of SMMIEs supported
	Integrated Sustainable Development	Improved local economy	To ensure Promotion of local economy within the financial year	# of EPWP reports compiled and submitted to Council	Number	12 EPWP reports generated	12	Operational	3	3	Target Achieved	None	None	Director TECH	EPWP reports
	Integrated Sustainable Development	Improved local economy	To ensure Coordination of Agriculture forums within the financial year	# of Agriculture Forums coordinated	Number	4 Agriculture forums coordinated	4	Operational	1	1	Target Achieved	None	None	Director PLAN	Agenda, Minutes & Attendance register



Vote Nr	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2021)	Budget 2020/21	Midyear (1 July -31 Dec 2020)	Midyear Actual Performance	Remarks	Challenges	Interventions	Responsible Person	Evidence requires
<b>KPA 4 MUNICIPAL FINANCIAL VIABILITY</b>															
	Sustainable Financial Institution	Revenue	To ensure improvement in revenue collection within the financial year	% of revenue collected within the financial year	Percentage (Revenue billed for the year)	59%	95%	Operational	95%	52% R13 320 800 Cash Collected /R25 816 406 Billing	Target not achieved	Non-payment by consumers	Implementation of cut off	CFO	Financial reports
	Sustainable Financial Institution	Revenue	To monitor debt collections within a financial year	% in debts collected within the financial year	Percentage (Debtors)	29%	60% in debt collected /# of debt collected/	Operational	15%	23% R19 045 300 cash collected/ R80 100 728 Total debts	Target achieved	None	None	CFO	Financial reports
	Sustainable Financial Institution	Revenue	To monitor the implementation of municipal services within a financial year	# of data cleansing performed (Meter services) within the financial year	Number	1 data cleansing	4	Operational	1	1	Target achieved	None	None	CFO	Financial reports
	Sustainable Financial Institution	Expenditure Management	Provision of free basic services within the financial year	# of HH receiving free basic services within the financial year	Number	1705	1500	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Updated Indigent register
	Sustainable Financial Institution	Budget and Reporting	To ensure that quarterly financial statements are prepared within 14 days after the end of each quarter.	# of quarterly financial statements submitted to Provincial Treasury	Number	4	4	Operational	1	1	Target achieved	N/A	N/A	CFO	Dated proof of submission Financial Statements
	Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Budget within the financial year	Date	31-Mar-19	Approval of Draft 2021/22 Budget by Council on 31 March 2021	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Council approved Draft Budget, Council Resolution
	Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Budget policies	Date	21 policies approved	Approval of 21 budget related policies by Council on 31 March 2021	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Council Approved Budget related policies, Council Resolution
	Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Adjustment budget by 28 February each year	Date	28-Feb-20	Approval of 2020/21 Adjustment budget in Council by 28 February 2021	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Council approved adjustment budget, Council Resolution

Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	Submit Unaudited annual financial statements by 31 August each year	Date	31-Aug-19	Submission of Unaudited Financial Statements by 31 August 2020	Operational	Submission	Submitted in October 2020	Target achieved	N/A	N/A	CFO	Dated proof of submission of Unaudited AFS
Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Sec 32 Register developed and updated	Number	12 Sec 32 register developed and updated by 30 June 2020	12	Operational	3	3	Target achieved	N/A	N/A	CFO	Dated proof of Sec 32 register
Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Finance by-laws within the financial year	Date	Not approved	Approval of 4 Finance by-laws by 31 May 2021	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Council approved finance by-laws, Council Resolution
Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Finance compliance report submitted to Treasurers & COGSTA	Number	12	12	Operational	3	3	Target achieved	N/A	N/A	CFO	Financial reports
Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	Submit monthly Sec 71 reports to Provincial treasury within 10 working days	Date	within 10 working days	Submission of monthly Sec 71 reports to Provincial treasury within 10 working days by 30 June 2021	Operational	Within 10 working days	Submitted within 10 working days	Target achieved	N/A	N/A	CFO	Dated proof of submission
Sustainable Financial Institution	Supply Chain Management	To improve financial viability within the financial year	Appoint Supply Chain Committees	Date	31-Jul-18	Appointment of Supply Chain Structures (Bid Specifications, Bid Evaluation and Bid Adjudication Committees) by 31 July 2021	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Appointment Letters
Sustainable Financial Institution	Supply Chain Management	To ensure payment of service providers within 30 days of the submission of invoices.	% invoices paid within 30 days of receipt from the service providers	Percentage	Payment of invoices within 30 days of receipt from the service provider	Payment of invoices within 30 days of receipt from the service provider	Operational	Within 30 days of receipt from the service provider	Payments done within 30 days of receipt from the service provider	Target achieved	N/A	N/A	CFO	Dated proof of payment
Sustainable Financial Institution	Assets Management	To ensure compliance with legislation within the financial year	# Assets verifications conducted in line with GRAP standards	Number	2	2	Operational	1	1	Target achieved	N/A	N/A	CFO	Quarterly Assets verification reports



	Sustainable Financial Institution	MG	To effectively manage the financial affairs of the municipality within the financial year	% of PMU Management budget spent as approved by Council within the financial year	Percentage (Budget spent/Budgeted)	100%	100% R 2 861 450 PMU Management Budget spent	Capital	35% R 1 001 507,50 PMU Management Budget spent	58% R1 685 492 PMU spending/R2 861 450 PMU Budget	Target achieved	N/A	N/A	TECH	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% capital budget spent as approved by Council within the financial year	Percentage	56%	100% R 56 428 660 Capital Budget spent	Capital	35% R 19 750 031,40 Capital Budget spent	52% R29 541 000 Capital Spending/R56 428 660 Capital Budget	Target achieved	N/A	N/A	CFO	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% Operational and maintenance budget spent as approved by Council within the financial year	Percentage	100%	100% R 418 850 925 Operational Budget spent	Operational	35% R 146 597 823,75 Operational Budget spent	31% R132 912 611 Operating Expense/R418 850 925 Operating Budget	Target not achieved	Cashflow	Implement revenue strategy	CFO	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% MG budget spent as approved by Council within the financial year	Percentage	100%	100% R 57 229 000,00 MG expenditure	Capital	35% R 20 030 150,00 MG expenditure	50,38% R28 830 458 88/R57 229 000,00 MG budget spent	Target achieved	N/A	N/A	TECH	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% INEP Budget spent as approved by Council within the financial year	Percentage	0%	100% R 10 000 000,00 INEP expenditure	Capital	35% R3 500 000,00 INEP expenditure	R0 budget not spent	Target not achieved	Awaiting approval of designs from Eskom	Engage Eskom to expedite approval of designs	TECH	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% FMG budget spent as approved by Council within the financial year	Percentage	100% FMG expenditure	100% R 2 000 000 FMG expenditure	Operational	35 % R 700 000 FMG Expenditure	12% R250 000 FMG Spending/R2 000 000 FMG Budget	Target not achieved	Cashflow	Implement revenue strategy	CFO	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% EPWP budget spent as approved by Council within the financial year	Percentage	100%	100% R 2 125 288,63 EPWP expenditure	Operational	35% R 743 851,02 EPWP expenditure	62% R911 760,00	Target achieved	N/A	N/A	TECH	Financial reports

	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% FBS budget spent as approved by Council within the financial year	Percentage	100%	100% R 1 150 064,52 FBS expenditure	Operational	35% R 402 552,58 FBS expenditure	3% R41 057 FBS spending/ R1 150 065 FBS Budget	Target not achieved	Consumers not registering in numbers	To conduct indigent campaigns through media	CFO	Financial reports
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Vote Nr	Strategic Objectives	Programmes	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline	Annual Target (30/06/2021)	Budget 2020/21	Midyear (1 July -31 Dec 2020)	Midyear (1 Actual Performance)	Remarks	Challenges	Interventions	Responsible Person	Evidence/requirements
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**KPA 5 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION**  
**KEY PERFORMANCE INDICATORS**  
**OUTCOME 9 (OUTPUT 5: DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL, OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY)**

	Improved Governance and Organisational Excellence	Council	To ensure functionality of Council committee within the financial year.	# of Council Meetings held within the financial year	Number	11	4	Operational	1	3 Council Meetings were held(1 ordinary and 2 Special)	Target Achieved	N/A	N/A	Director Corp	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Council	To ensure functionality of EXCO committee within the financial year.	# of EXCO meetings held within the financial year	Number	12	4	Operational	1	4 EXCO meetings were held(2 ordinary and 2 Special)	Target Achieved	N/A	N/A	Director Corp	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Council committee within the financial year.	# of Ward Committee reports submitted to Office of the Speaker	Number	360	360	Operational	90	No reports were submitted	Target Not Achieved	Covid 19 regulations	will submit as Covid 19 regulations permit gatherings	Manager (Mayors Office)	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Council within the financial year	# of MPAC meetings held within the financial year	Number	11	12	Operational	3	No meeting was held	Target Not Achieved	Covid 19 regulations	Will hold meetings as and when Covid 19 regulations permit gatherings	Municipal Manager	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Human Resource management	To ensure functionality of Council within the financial year	# of LLF meetings held within the financial year	Number	14	12	Operational	3	3 meetings held	Target Achieved	N/A	N/A	Director Corp	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Labour Relations	To ensure functionality of Municipality within the financial year	% in implementation of LLF resolutions within the financial year	Percentage (# of resolutions taken/ # of resolutions implemented).	100%	100%	Operational	100%	100%	Target Achieved	N/A	N/A	Director Corp	Updated Resolutions register
	Improved Governance and Organisational Excellence	Public Participation	To ensure public involvement in the IDP review	# of IDP/Budget/ PMS REP Forum meetings held within the financial year	Number	5	5	Operational	1	1	Target Achieved	N/A	N/A	Director PLAN	Agenda & Attendance register
	Improved Governance and Organisational Excellence	Public Participation	To ensure public involvement in the IDP review within a financial year	# of IDP/Budget/ PMS Steering Committee meetings within the financial year	Number	5	5	Operational	1	2	Target Achieved	N/A	N/A	Director PLAN	Agenda & Attendance register
	Improved Governance and Organisational Excellence	Public Participation	To promote accountability within the municipality	% of complainants resolved	Percentage (# of resolutions taken/ # of resolutions implemented).	100%	1	Operational	100%	100%	Target Achieved	N/A	N/A	Director Corps	Updated Complaints Management Register

Improved Governance and Organisational Excellence	Public Participation	To ensure public involvement in Mayor's Imbizo's within a financial year	# of quarterly Community feedback meetings held within a financial year	Number	5	4	Operational	1	2 Public Participation meetings were held	Target Achieved	N/A	N/A	Manager (Mayor's Office)	Agenda & Attendance register
Improved Governance and Organisational Excellence	Committees	To ensure functionality of Audit committee within a financial year	# of Audit Committee meetings held within the financial year	Number (Accumulative)	5	4	Operational	1	3	Target Achieved	N/A	N/A	Municipal Manager	Agenda, Minutes & Attendance register
Improved Governance and Organisational Excellence	Committees	To ensure functionality of Audit committee within a financial year	% of Audit and Performance Audit Committees resolutions implemented within the financial year	Percentage	70%	1	Operational	100%	87% (27 / 31)	Target not achieved	N/A	N/A	Municipal Manager	Audit Committee resolutions register
Improved Governance and Organisational Excellence	Risk	To ensure functionality of Risk committee within the financial year.	Council approved Fraud and Anti Corruption strategy	Number	Fraud & Anti Corruption Strategy not reviewed	Approved Fraud and Anti Corruption strategy	Operational	Approved Fraud and Anti Corruption strategy	Fraud and Anti Corruption strategy approved	Target achieved	N/A	N/A	Municipal Manager	Approved Fraud and Anti Corruption strategy
Improved Governance and Organisational Excellence	Legal	To monitor response in terms of the fraud and corruption cases registered	# of Fraud and Corruption cases investigated	Number( # of cases registered / # of cases investigated within a financial year	New	# of Fraud and Corruption cases investigated / # of cases investigated yearly	operational	# of Fraud and Corruption cases investigated / # of cases registered / # of cases investigated quarterly	There were no Fraud and Corruption cases reported	Target achieved	N/A	N/A	Director Corps	Updated Fraud and Corruption case register



Region/Location	Programme	Project Name	Source of Funding	Original Budget	Budget Year 2021/22	Budget Year 2022/23	Mid Term Expenditure Framework
All wards	Property services	Traffic patrol Vehicles x1	GLM	400 000,00	400 000,00	400 000,00	
	Roads & Stormwater	Low label bridges	GLM	1 600 000,00	2 700 000,00	2 700 000,00	
	Roads & Stormwater	Mankwabe Street paving	GLM	3 000 000,00	4 500 000,00	4 500 000,00	
	Roads & Stormwater	Mokwabe paving of cemetery	GLM	6 133 937	5 165 964,00	5 165 964,00	
	Roads & Stormwater	Trieng-Sekgopane street paving	GLM	3 840 000,00	2 000 000,00	2 000 000,00	
	Roads & Stormwater	Mpaana street paving	GLM	1 540 000,00	1 540 000,00	1 540 000,00	
	Roads & Stormwater	Khechotone street paving	GLM	1 540 000,00	1 540 000,00	1 540 000,00	
	Roads & Stormwater	Ward 5 (Makmaba) street paving	GLM	1 540 000,00	1 540 000,00	1 540 000,00	
	Roads & Stormwater	Ward 9 (Sekgopo) street paving	GLM	1 540 000,00	1 540 000,00	1 540 000,00	
	Roads & Stormwater	Mapa Street paving	GLM	1 540 000,00	3 040 000,00	3 040 000,00	
	Roads & Stormwater	Mokgoba street paving	GLM	1 540 000,00	3 040 000,00	3 040 000,00	
	Roads & Stormwater	Rimoroka street paving	GLM	1 540 000,00	4 039 263,00	4 039 263,00	
	Roads & Stormwater	Ward 15 phase 2 street paving	GLM	1 540 000,00	3 040 000,00	3 040 000,00	
	Roads & Stormwater	Ward 13 (Serwanokgopo) street paving	GLM	1 540 000,00	4 500 000,00	4 500 000,00	
	Roads & Stormwater	Sekgopo Ramoadi street paving	GLM	1 540 000,00	3 040 000,00	3 040 000,00	
	Roads & Stormwater	Sepuluchnye street paving	GLM	1 540 000,00	4 358 202,98	4 358 202,98	
	Roads & Stormwater	Motmon street paving	GLM	1 540 000,00	4 039 263,00	4 039 263,00	
	Sports & Recreation	Thabane Sports Complex	MIG	10 700 000,00	11 681 838,00	11 681 838,00	
	Roads & Stormwater	Joang street paving	MIG	9 200 000,00	10 964 908,05	10 964 908,05	
	Roads & Stormwater	Ramodumo street paving	MIG	300 000,00	4 500 000,00	4 500 000,00	
	Roads & Stormwater	Thabane Matshale street paving	MIG	300 000,00	4 337 749,49	4 337 749,49	
	Roads & Stormwater	Motshabeng street paving	GLM	300 000,00	4 000 000,00	4 000 000,00	
	Roads & Stormwater	Mamela street paving	GLM	300 000,00	4 990 909,28	4 990 909,28	
	Roads & Stormwater	Mamogadi street paving	GLM	300 000,00	3 500 000,00	3 500 000,00	
	Sports & Recreation	Electricity Household Connections	GLM	7 000 000,00	9 000 000,00	9 000 000,00	

2020/21 WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY /CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS FOR THE YEAR

MUNICIPAL TRANSFORMATION

Region	Strategic Objective	Programme	Projects	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	Midyear July-31 Dec 2020	(1) Midyear Actual Performance	Remarks	Challenges	Interventions	Evidence required
All wards	Improved Governance and Organisational Excellence	Property Services	To purchase 60* Laptops by 30 June 2021	Supply & delivery of 60* Laptops	2020/07/01	2021/06/30	Director Corps	GLM	1 000 000	Tender Advertisement	60 Laptops procured	Target achieved	None	None	Delivery note/GRN and Payment Certificate
	Improved Governance and Organisational Excellence	Property Services	To purchase and install air conditioners (Kgapane old sub office (facilities) & Modjadjiskloof registering authority by 30 June 2021	Supply and install air conditioners (Kgapane old sub office (facilities) & Modjadjiskloof registering authority	2020/07/01	2021/06/30	Director Community Services	GLM	200 000	Tender Advertisement	Advertised	Target Achieved	None	None	Delivery note/GRN and Payment Certificate
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase 03* Filling cabinets All sections (Community services) by 30 June 2021	Supply & delivery of 03* Filling cabinets All sections (Community services)	2020/07/01	2021/06/30	Director Corps	GLM	10 000	SCM processes Finalised	Requisition completed	Target Achieved	None	None	Payment Certificate and delivery note/GRN
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase of vehicle 30 June 2021	Supply & delivery of vehicle	2020/07/01	2021/06/30	Director Corps	GLM	400 000	Tender Advertisement	Not advertised	Target not Achieved	Covid-19	Speed up the process of advertisement in the Third Quarter	Payment Certificate and delivery note/GRN
Head office	Improved Governance and Organisational Excellence	Disaster Management	To Purchase of 3* torches by 30 June 2021	Supply & delivery of 3* Torches	2020/07/01	2021/06/30	Director Comm	GLM	10 000	SCM processes Finalised	3 x torches procured	Target achieved	None	None	Payment Certificate and delivery note/GRN
All Wards	Improved Governance and Organisational Excellence	Traffic & Licensing	To renovate Staff Toilet in Modjadjiskloof DLTC by 30 June 2021	Renovation of Staff Toilet Modjadjiskloof DLTC	2020/07/01	2021/06/30	Director Comm	GLM	100 000	Tender Advertisement & Appointment of service provider	Advertised	Target Achieved	None	None	Delivery note/GRN



**2020/21 WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY /CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS FOR THE YEAR**

BASIC SERVICE DELIVERY															
Region/ Ward	Strategic Objective	Programme	Projects description	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	Midyear (1 July -31 Dec 2020)	Midyear/Actual Performance	Remarks	Challenges	Interventions	Evidence required
5	Access to Sustainable Basic Services	Community Halls & Facilities	To construct a community hall at Ward 5 by 30 June 2021 (Multi year)	Construction of Ward 5 Community Hall (Planning)	2020/07/01	2021/06/30	Director Tech	GLM	5 450 000	30 % construction	Construction at 30% physical progress	Target Not Achieved Contractor appointed as multi-year project and construction at 15% physical progress	Community unrest due to project site location	Community unrest due to project site location	Progress report
5	Access to Sustainable Basic Services	Community & social Services/Communities	To construct Ga-Kgapane new cemetery earthworks by 30 June 2021	Construction of Ga-Kgapane new cemetery earthworks	2020/07/01	2021/06/30	Director Tech	GLM	400 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	N/A	Practical Completion Certificate/Progress report
Head Office	Access to Sustainable Basic Services	Disaster Management	To maintain Fire Extinguishers by 30 June 2021	Maintenance of Fire Extinguishers of fire extinguishers	2020/07/01	2021/06/30	Director Comm	GLM	110 000	Tender Advertisement	Fire Extinguishers maintained	Target Achieved	N/A	N/A	Delivery note/GRM and Payment Certificates
27	Access to Sustainable Basic Services	Sports & Recreation	To complete construction of Sports Complex in Mmamagong by 30 June 2021	Construction of Mmamagong Sports Complex	2020/07/01	2021/06/30	Director Tech	GLM	500 000	Project completion	100% Project completion	Target Not Achieved Contractor appointed as multi-year project and construction at 95% physical progress	Delay in Eskom to connect electricity	Eskom to connect electricity	Progress report/Completion certificate
16	Access to Sustainable Basic Services	Sports & Recreation	To complete construction of Sports Complex in Rotterdam by 30 June 2021	Construction of Rotterdam Sports Complex	2020/07/01	2021/06/30	Director Tech	GLM	1 800 000	Practical Completion	95% Practical Completion	Target Achieved	N/A	N/A	Progress report/Completion certificate
All Wards	Access to Sustainable Basic Services	Waste Management	To supply and delivery of 30* Skip Bins by 30 June 2021	Supply & delivery of 30* Skip Bins	2020/07/01	2021/06/30	Director Comm	GLM	1 000 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	N/A	Delivery note/GRM and Payment Certificates
Head Office	Access to Sustainable Basic Services	Waste Management	To supply and delivery of 10* Trolley Bins by 30 June 2021	Supply and delivery of 10* Trolley Bins	2020/07/01	2021/06/30	Director Comm	GLM	200 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	N/A	Delivery note/GRM and Payment Certificates
Head Office	Access to Sustainable Basic Services	Waste Management	To supply and delivery of 1* Skip truck by 30 June 2021	Supply and delivery of 1* Skip truck	2020/07/01	2021/06/30	Director Comm	GLM	1 200 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	N/A	Delivery note/GRM and Payment Certificates
Head Office	Access to Sustainable Basic Services	Waste Management	To supply and delivery of 1* Tractor by 30 June 2021	Supply and delivery of 1* Tractor	2020/07/01	2021/06/30	Director Comm	GLM	500 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	N/A	Delivery note/GRM and Payment Certificates
All wards	Access to Sustainable Basic Services	Stormwater management	To construct Low Level Bridges by 30 June 2021	Construction of Low Level Bridges	2020/07/01	2021/06/30	Director Tech	GLM	1 600 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	N/A	Payment Certificate, Progress report, Completion Certificates
Ward 3	Access to Sustainable Basic Services	Stormwater management	To construct Meloding Stormwater Canal by 30 June 2021	Construction Meloding Stormwater Canal	2020/07/01	2021/06/30	Director Tech	GLM	400 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	N/A	Payment Certificate, Progress report, Completion Certificates
Head Office	Access to Sustainable Basic Services	Roads	To purchase Ton Quarter Canopy Truck (Roads & Storm) by 30 June 2021	Supply & delivery of Ton Quarter Canopy Truck (Roads & Storm)	2020/07/01	2021/06/30	Director Tech	GLM	731 063	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	N/A	Delivery note/GRM and Payment Certificates
Head Office	Access to Sustainable Basic Services	Roads	Target Achieved To purchase 1* Tipper truck 6m3 (Bellevue, Senwamogope & Mokwawala Clusters) by 30 June 2021	Supply & delivery of 1* Tipper trucks 6m3 (Bellevue, Senwamogope & Mokwawala Clusters)	2020/07/01	2021/06/30	Director Tech	GLM	1 800 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	N/A	Delivery note/GRM and Payment Certificates



Head Office	Access to Sustainable Basic Services	Roads	To purchase 2 <sup>nd</sup> Water Tankers (Bellview & Senwamogope Clusters) by 30 June 2021	Supply & delivery of 3 <sup>rd</sup> Water Tankers (Bellview, Senwamogope & Mokwakwala Cluster)	2020/07/01	2021/06/30	Director Tech	GLM	2 400 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	N/A	Delivery note/GRN and Payment Certificates
Head Office	Access to Sustainable Basic Services	Roads	To purchase 1 <sup>st</sup> TLB (Bellview & Senwamogope Clusters) by 30 June 2021	Supply & delivery of 1 <sup>st</sup> TLB (Bellview & Senwamogope Clusters)	2020/07/01	2021/06/30	Director Tech	GLM	1 400 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	N/A	Delivery note/GRN and Payment Certificates
Head Office	Access to Sustainable Basic Services	Roads	To purchase 1 <sup>st</sup> Grader (Mokwakwala Clusters) by 30 June 2021	Supply & delivery of 1 <sup>st</sup> Mokwakwala Cluster)	2020/07/01	2021/06/30	Director Tech	GLM	3 000 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	N/A	Delivery note/GRN and Payment Certificates
All Ward	Access to Sustainable Basic Services	Roads	To purchase Mechanical Broom Machinery (Street sweeping) by 30 June 2021	Supply & delivery of Mechanical Broom Machinery (Street sweeping)	2020/07/01	2021/06/30	Director Tech	GLM	500 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	N/A	Delivery note/GRN and Payment Certificates
Head Office	Access to Sustainable Basic Services	Roads	To purchase Workshop Bakkie (4x4) by 30 June 2021	Supply & delivery of Workshop Bakkie (4x4)	2020/07/01	2021/06/30	Director Tech	GLM	450 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	N/A	Delivery note/GRN and Payment Certificates
03 & 04	Access to Sustainable Basic Services	Roads	To rehabilitate Modjajikloof Streets -Phase 2 by 30 June 2021	Rehabilitation of Modjajikloof streets -Phase 2	2020/07/01	2021/06/30	Director Tech	GLM	3 163 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	N/A	Payment Certificate, Progress report, Completion Certificates
1	Access to Sustainable Basic Services	Roads	To Construct Makhutukwe streets paving by 30 June 2021 (Planning)	Construction of Makhutukwe street paving	2020/07/01	2021/06/30	Director Tech	GLM	3 000 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	None	Design report Approval letter
6	Access to Sustainable Basic Services	Roads	To Construct Mokwasele Cemetery by 30 June 2021 (Multi-year)	Construction of Mokwasele Cemetery paving	2020/07/01	2021/06/30	Director Tech	GLM	6 633 937	Construction at 50%	Construction at 45% physical progress	Target Achieved	N/A	None	Progress report
12	Access to Sustainable Basic Services	Roads	To construct Iteleng Sekgosese street paving Phase-1by 30 June 2021	Construction of Iteleng Sekgosese street paving	2020/07/01	2021/06/30	Director Tech	GLM	3 840 000	Construction at 90%	Construction at 90% physical progress	Target Achieved	N/A	None	Completion Certificate
14	Access to Sustainable Basic Services	Roads	To construct Lemondokop street paving Phase-01 by 30 June 2021	Construction of Lemondokop street paving	2020/07/01	2021/06/30	Director Tech	GLM	7 500 000	Practical Completion	100% Project completion	Target Achieved	N/A	None	Progress report /completion certificate
15	Access to Sustainable Basic Services	Roads	Planning & designs of Raphahlelo street paving by 30 June 2021	Planning & designs of Raphahlelo street paving	2020/07/01	2021/06/30	Director Tech	GLM	150 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	None	Design report Approval letter
4	Access to Sustainable Basic Services	Roads	Planning & designs of Maapana street paving by 30 June 2021	Planning & designs of Maapana street paving	2020/07/01	2021/06/30	Director Tech	GLM	150 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	None	Design report Approval letter
6	Access to Sustainable Basic Services	Roads	Planning & designs of Kheithohe street paving by 30 June 2021	Planning & designs of Kheithohe street paving	2020/07/01	2021/06/30	Director Tech	GLM	150 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	None	Design report Approval letter
13	Access to Sustainable Basic Services	Roads	Planning & designs of Ward 13 (Senwamogope) streets paving by 30 June 2021	Planning & designs of Ward 13 (Senwamogope) street paving	2020/07/01	2021/06/30	Director Tech	GLM	150 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	None	Design report Approval letter
15	Access to Sustainable Basic Services	Roads	Planning & designs of Ward 15 (Phase 2) streets paving by 30 June 2021	Planning & designs of Ward 15 (Phase 2) streets paving	2020/07/01	2021/06/30	Director Tech	GLM	150 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	None	Design report Approval letter
23	Access to Sustainable Basic Services	Roads	Planning & designs of Maupa street paving by 30 June 2021	Planning & designs of Maupa street paving	2020/07/01	2021/06/30	Director Tech	GLM	150 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	None	Design report Approval letter



29	Access to Sustainable Basic Services	Roads	Planning & designs of Sekgopo Ramoadi-Maitlou street paving by 30 June 2021.	Planning & designs of Ramoadi street paving	2020/07/01	2021/06/30	Director Tech	GLM	150 000	Tender Advertisement	1% Tender Advertisement	Target Achieved	N/A	None	Design report Approval letter
29	Access to Sustainable Basic Services	Roads	Planning & designs of Mokgoba street paving by 30 June 2021.	Planning & designs of Mokgoba street paving	2020/07/01	2021/06/30	Director Tech	GLM	150 000	Tender Advertisement	1% Tender Advertisement	Target Achieved	N/A/N35	None	Design report Approval letter
16 & 18	Access to Sustainable Basic Services	Roads	Planning & designs of Sephuhubje street paving by 30 June 2021.	Planning & designs of Sephuhubje street paving	2020/07/01	2021/06/30	Director Tech	GLM	550 000	Tender Advertisement	1% Tender Advertisement	Target Achieved	N/A	None	Design report Approval letter
2	Access to Sustainable Basic Services	Roads	Planning & designs of Molsinomi street paving by 30 June 2021.	Planning & designs of Molsinomi street paving	2020/07/01	2021/06/30	Director Tech	GLM	150 000	Tender Advertisement	1% Tender Advertisement	Target Achieved	N/A	None	Design report Approval letter
21	Access to Sustainable Basic Services	Roads	Planning & designs of Ramaroba street paving by 30 June 2021.	Planning & designs of Ramaroba street paving	2020/07/01	2021/06/30	Director Tech	GLM	150 000	Tender Advertisement	1% Tender Advertisement	Target Achieved	N/A	None	Design report Approval letter
All Wards	Access to Sustainable Basic Services	Traffic & Licensing	To purchase & install Counter, Bullet Glass and Cubbicles by 30 June 2021.	Supply & installation of Counter, Bullet Glass and Cubbicles	2020/07/01	2021/06/30	Director Comm	GLM	400 000	Tender Advertisement, SCM processes & Appointment of service provider	Tender Advertisement, SCM processes & Appointment of service provider	Tender Advertised	N/A	None	Delivery note/GRN and Payment Certificates/Completion certificate
All Wards	Access to Sustainable Basic Services	Traffic & Licensing	To resurface Modjadjiskloof DLIC by 30 June 2021.	Resurfacing of Modjadjiskloof DLIC	2020/07/01	2021/06/30	Director Tech	GLM	1 600 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	None	Progress report
All Wards	Access to Sustainable Basic Services	Traffic & Licensing	To purchase 1* Traffic patrol vehicle by 30 June 2021.	Supply & delivery of 1* Traffic patrol vehicle	2020/07/01	2021/06/30	Director Comm	GLM	400 000	Tender Advertisement	Tender Advertisement	Target Not Achieved Tender not advertised	Cashflow	To be prioritised in the next qtr	Proof of Purchase/GRN
Head Office	Access to Sustainable Basic Services	Traffic & Licensing	To purchase 40* Road Cones by 30 June 2021.	Supply & delivery of 40* Road Cones	2020/07/01	2021/06/30	Director Comm	GLM	15 000	Tender Advertisement	Tender Advertisement	Target Not Achieved	Implementation of Covid-19 regulations	To be prioritised in the next qtr	Proof of Purchase/GRN
Head Office	Access to Sustainable Basic Services	Traffic & Licensing	To purchase Traffic Blue Light by 30 June 2021.	Supply & delivery of Traffic Blue Light	2020/07/01	2021/06/30	Director Tech	GLM	60 000	Tender Advertisement	Tender Advertisement	Target Not Achieved	Implementation of Covid-19 regulations	To be prioritised in the next qtr	Proof of Purchase/GRN
Head Office	Access to Sustainable Basic Services	Traffic & Licensing	To purchase 3* Breathalyzers by 30 June 2021.	To supply and delivery 3* Breathalyzers	2020/07/01	2021/06/30	Director Tech	GLM	50 000	Tender Advertisement	Tender Advertisement	Target Not Achieved	Implementation of Covid-19 regulations	To be prioritised in the next qtr	Proof of Purchase/GRN
Head Office	Access to Sustainable Basic Services	Traffic & Licensing	To purchase Guard room Kgapane Old Sub Office by 30 June 2021.	Guard room Kgapane Old Sub Office	2020/07/01	2021/06/30	Director Comm	GLM	20 000	Tender Advertisement	Tender Advertisement	Target Not Achieved	Implementation of Covid-19 regulations	To be prioritised in the next qtr	Proof of Purchase/GRN
Head Office	Access to Sustainable Basic Services	Electricity	To purchase Guard room Modjadjiskloof DLIC by 30 June 2021.	Guard room Modjadjiskloof DLIC	2020/07/01	2021/06/30	Director Tech	GLM	20 000	Tender Advertisement	Tender Advertisement	Target Not Achieved	Implementation of Covid-19 regulations	To be prioritised in the next qtr	Proof of Purchase/GRN
Head Office	Access to Sustainable Basic Services	Electricity	To purchase Security door for Modjadjiskloof RA by 30 June 2021.	Supply & delivery of Security door for Modjadjiskloof RA	2020/07/01	2021/06/30	Director Tech	GLM	20 000	Tender Advertisement	Tender Advertisement	Target Not Achieved	Implementation of Covid-19 regulations	To be prioritised in the next qtr	Proof of Purchase/GRN
Head Office	Access to Sustainable Basic Services	Electricity	To purchase 100 KVA pole transformer by 30 June 2021.	Supply & delivery of 100 KVA pole transformer	2020/07/01	2021/06/30	Director Tech	GLM	20 000	Tender Advertisement	Tender Advertisement	Target Not Achieved	Implementation of Covid-19 regulations	To be prioritised in the next qtr	Proof of Purchase/GRN
29	Access to Sustainable Basic Services	Electricity	To refurbish LV network by 30 June 2021.	Refurbishment of LV network	2020/07/01	2021/06/30	Director Tech	GLM	110 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	N/A	Proof of Purchase/GRN
29	Access to Sustainable Basic Services	Electricity	Refurbishment of HV Cable Network-Ringfeed by 30 June 2021.	To refurbishment of HV Cable Network-Ringfeed	2020/07/01	2021/06/30	Director Tech	GLM	400 000	Tender Advertisement	Tender Advertisement	Target Achieved	N/A	N/A	Completion certificate



19,20,21,26 & 30	Access to Sustainable Basic Services	Electricity	Erection of Electricity Household Connections in various villages by 30 June 2021	Erection of Electricity Household Connections in various villages	2020/07/01	2021/06/30	Director Tech	GLM	7 000 000	Tender Advert	Tender Advert	Target Achieved	N/A	N/A	Appointment letter and Progress report
4	Access to Sustainable Basic Services	Sports & Recreation	To complete construction of Kgapane Stadium Ph3 by 30 June 2021	Construction of Kgapane Stadium Ph3	2020/07/01	2021/06/30	Director Tech	MIG	6 876 663	Construction at 92% physical progress	Construction at 92% physical progress	Target Achieved	N/A	N/A	Practical Completion Certificate
12	Access to Sustainable Basic Services	Sports & Recreation	To complete construction of sport complex in Thakalane Ph3 by 30 June 2021	Construction of Thakalane Sports Complex Ph3	2020/07/01	2021/06/30	Director Tech	MIG	10 700 000	Construction at 40% physical progress	Construction at 40% physical progress	Target Achieved	N/A	None	progress report
01, 06 & 07	Access to Sustainable Basic Services	Sports & Recreation	To complete construction of Sport Complex in Madumeleng/Shotong Ph 2 by 30 June 2021	Construction of Madumeleng/shotong Sports Complex Ph2	2020/07/01	2021/06/30	Director Tech	MIG	13 623 963	Construction at 60% physical progress	Construction at 70% physical progress	Target Achieved	N/A	None	Progress report
26	Access to Sustainable Basic Services	Roads	To Complete construction of streets paving in Jokong (Multi year)/Phase 01 & Phase 02 by 30 June 2021	Construction of Jokong Street Paving (Multi-year)	2020/07/01	2021/06/30	Director Tech	MIG	9 200 000	Construction at 35% physical progress for phase 3	Construction at 40% physical progress	Target Achieved	N/A	None	progress report
10	Access to Sustainable Basic Services	Roads & Stormwater	To designs Ramodumo Street Paving by 30 June 2021	Designs & planning of Ramodumo Street Street Paving	2020/07/01	2021/06/30	Director Tech	MIG	300 000	Tender advertisement	Target Achieved 1% Tender Advertisement	Target Achieved	N/A	None	Design report approval letter
4	Access to Sustainable Basic Services	Roads	To construct a street in Manningburg ( Multi year) by 30 June 2021	Construction of Manningburg street (Construction)- Multi-year	2020/07/01	2021/06/30	Director Tech	MIG	3 261 919	practical completion	Target Not Achieved Construction at 90% physical progress	Target Achieved	N/A	None	Completion Certificate
10	Access to Sustainable Basic Services	Roads & Stormwater	To Construct Ramppe access bridge by 30 June 2021	Construction of Ramppe access bridge	2020/07/01	2021/06/30	Director Tech	MIG	7 000 000	appointment of engineers and design report approval and advert for construction	1.5% Appointment of service provider (engineers)	Target Achieved	N/A	N/A	Design report approval letter
1	Access to Sustainable Basic Services	Roads	To Construct Rasewana and Lenokwe streets Phase 01 by 30 June 2021	Construction of Rasewana and Lenokwe Streets paving (Phase 01)	2020/07/01	2021/06/30	Director Tech	MIG	1 905 006	Construction at 60 % physical progress	Construction at 60% physical progress	Target Achieved	N/A	N/A	Completion Certificate
10	Access to Sustainable Basic Services	Roads & Stormwater	To designs Tshabela Matswale Street Paving by 30 June 2021	Designs & planning of Tshabela Matswale Street Paving	2020/07/01	2021/06/30	Director Tech	MIG	300 000	tender advertisement	1% Tender Advertisement	Target Achieved	N/A	N/A	Design report approval letter/tender advert
10	Access to Sustainable Basic Services	Roads & Stormwater	To designs Abel Street Paving by 30 June 2021	Designs & planning of Abel Street Paving	2020/07/01	2021/06/30	Director Tech	MIG	300 000	Tender advertisement	1% Tender Advertisement	Target Achieved	N/A	N/A	Design report approval letter
10	Access to Sustainable Basic Services	Roads & Stormwater	To designs Malematja Street Paving by 30 June 2021	Designs & planning of Malematja Street Paving	2020/07/01	2021/06/30	Director Tech	MIG	300 000	tender advertisement	1% Tender Advertisement	Target Achieved	N/A	N/A	Design report approval letter
10	Access to Sustainable Basic Services	Roads & Stormwater	To designs Mamoagadi Street Paving by 30 June 2021	Designs & planning of Mamoagadi Street Paving	2020/07/01	2021/06/30	Director Tech	MIG	300 000	Tender advertisement	1% Tender Advertisement	Target Achieved	N/A	N/A	Design report approval letter
10	Access to Sustainable Basic Services	Roads & Stormwater	To designs Mohlabaaneng Street Paving by 30 June 2021	Designs & planning of Mohlabaaneng Street Paving	2020/07/01	2021/06/30	Director Tech	MIG	300 000	Tender advertisement	1% Tender Advertisement	Target Achieved	N/A	N/A	Design report approval letter



2020/21 WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY /CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS FOR THE YEAR

LOCAL ECONOMIC DEVELOPMENT

Region	Strategic Objective	Programme	Projects	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	Midyear July -31 Dec 2020	1 <sup>st</sup> Midyear Actual Performance	Remarks	Challenges	Interventions	Evidence required
29	Integrated Sustainable Human Settlement	Spatial Development Framework	In Develop precinct plans for Kgabane and Serwamoqope by 30 June 2021	Development of precinct plans for Kgabane and Serwamoqope	2020/07/01	2021/06/30	Director PLAN	GLM	1 500 000	Tender Advertisement	No advertisement	Target Not achieved	Cashflow	Prioritise during budget adjustment	Payment Certificate, Progress report, Completion Certificates
Head Office	Improved and Inclusive Local Economy	Local Economic Development	Review LED Strategy by 30 June 2021	Review of LED strategy	2020/07/01	2021/06/30	Director PLAN	GLM	200 000	Tender Advertised and Appointment of Service Provider	Draft LED strategy is in place	Target Achieved	NONE	NONE	Council approved LED strategy, Payment certificate
Head Office	Integrated Sustainable Human Settlement	Spatial Development Framework	Town Establishment on Uitspan 172-LT by 30 June 2021	Town Establishment on Uitspan 172-LT	2020/07/01	2021/06/30	Director PLAN	GLM	2 431 500	Technical report/Working draft	Draft Layout Plan is in place	Target Achieved	NONE	NONE	Council approved Spatial Development Framework, Payment Certificate
Head Office	Integrated Sustainable Human Settlement	Spatial Development Framework	Town Establishment at Medigen 368-LT by 30 June 2021	Town Establishment Medigen 368-LT	2020/07/01	2021/06/30	Director PLAN	GLM	3 204 000	Technical report/Working draft	Draft Layout Plan is in place	Target Achieved	NONE	NONE	Council approved Spatial Development Framework, Payment Certificate
Head Office	Improved and Inclusive Local Economy	Local Economic Development	To implement of Land Use Scheme by 30 June 2021	Implementation of Land Use Scheme by 30 June 2020	2020/07/01	2021/06/30	Director PLAN	GLM	1 195 000	Tender Advertised and Appointment of Service Provider	The Draft is Concluded	Target Achieved	NONE	NONE	Council approved LED strategy, Payment certificate
Head Office	Integrated Sustainable Human Settlement	Spatial Development Framework	Review of Spatial Development Framework by 30 June 2021	Review of Spatial Development Framework	2020/07/01	2021/06/30	Director PLAN	GLM	1 100 000	Technical report/Working draft	Working Draft is concluded	Target Achieved	NONE	NONE	Council approved Spatial Development Framework, Payment Certificate

2020/21 WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY /CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS FOR THE YEAR

MUNICIPAL FINANCE VIABILITY

Region/Ward	Strategic Objective	Programme	Projects	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	midyear (July -31 Dec 2020)	Midyear/ Actual Performance	Remarks	Challenges	Interventions	Evidence required	



2020/21 WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY /CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS FOR THE YEAR

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Region/Ward	Strategic Objective	Programme	Projects	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	Midyear (1 July -31 Dec 2020)	Midyear Actual Performance	Remarks	Challenges	Interventions	Evidence required
Head office	Improved Governance and Organisational Excellence	Executive & Council	To Purchased and Deliver vehicles by 30 June 2021	Supply & delivery of Vehicles	2020/07/01	2021/06/30	Director Corps	GLM	400 000	Tender Advertisement	Tender Advertised	Target Achieved	NONE	Advertise in the Third Quarter	Delivery note/GRN and payment certificate
Head office	Improved Governance and Organisational Excellence	Property Services	To Refurbish Council Chamber by 30 June 2021	Refurbishment Council Chamber	2020/07/01	2021/06/30	Director Corps	GLM	400 000	Tender Advertisement	Tender Advertised	Target Achieved	NONE	Advertise in the Third Quarter	Delivery note/GRN and payment certificate/Completion Certificate



**GLM FINANCIAL REPORT MONTH  
ENDING 31 DECEMBER 2020**



Month ended December 2020

Budget Implementation

**SUPPLY CHAIN MANAGEMENT IMPLEMENTATION (Report on the Implementation of SDBIP)**

Projects/Equipment to be implemented

	Budget Year 2020/21	Adjustment	Actual to date	Project status
<b>Final Capital Budget: 2020-2022</b>				
Contribution by own income	R 55 443 000	R 56 428 660	R 29 541 000	
Contribution by Grants - INEP	R 7 000 000	R 7 000 000	-	
Contribution by Grants - MIG	R 57 229 000	R 57 229 000	R 28 830 459	
<b>Total</b>	<b>R 119 672 000</b>	<b>R 120 657 660</b>	<b>R 58 371 459</b>	
Executive and Council	R 400 000	R 400 000	R -	
Photocopy Machine	R -			
Water cooler	R -			
Microwave	R -	R -		
Trophy Cabinet	R -	R -		
Vehicles	R 400 000	R 400 000		
<b>Budget &amp; Treasury Office</b>	<b>R -</b>	<b>R -</b>	<b>R -</b>	
Lockable cashiers tills *8 (Finance and Traffic)	R -	R -		
Small safe for cashiers	R -	R -		
Cash boxes *8	R -	R -		
Installation of security cameras	R -	R -		
Battery and Tyre Marking Machine	R -	R -		
Diesel Tanker with readings	R -	R -		
Vehicle	R -	R -		
Accounts Folding machine	R -	R -		
Installation of Steel Shelves	R -	R -		
Building of Municipal Washing bay	R -	R -		
Fleet Management System	R -	R -		
<b>Customer Relations and Media Communications</b>	<b>R -</b>	<b>R -</b>		
Camera	R -	R -		
Podium	R -	R -		
<b>Information Technology</b>	<b>R 1 000 000</b>	<b>R -</b>	<b>R 16 999</b>	
POE Switches Replacement	R -	R -		
Laptops (60)	1 000 000.00	-	16 999.00	Evaluation
Desktop PC replacement (20)	-	-		
E-recruitment system	-	-		

Brail note					
W/ FI connection equipment	-				
<b>Property Services</b>	<b>R 1 010 000</b>	<b>R 1 495 660</b>	<b>R 264 260</b>		
Rehabilitation of rottaba cottages	-				
Mobile Filling Units *2	-				
Upgrading of municipal office	-				
Refurbishment of corporate service offices, toilet, kitchen	-				
Airconditioners (Kgapane old sub office (Facilities) & Modjadiskloof registering authority)	200 000.00	200 000.00			
Filing Cabinets(03) All sections (community services)	10 000.00	10 000.00			
Vehicle for Messenger	-				
Vehicle	400 000.00	400 000.00			
Council chamber Recording system	-				
Counter and security buglar (registry)	-				
Tables (2) Bathopele	-				
Notice Boards	-				
Bakkies *3 Sub offices	-				
Planning & Development					
GIM Show Ground					
Madumeleng youth information centre					
Maphalle youth centre( planing)					
Planning Quantity Surveyor					
Panarama Stand Development					
Modjadiskloof Houses					
Urban Renewal					
Fencing of Municipal Stores	-			21 116.00	
Refurbishment of Council Chamber	400 000.00	400 000.00			
Decoration of Council Chamber					
Fencing of Caravanpark	-	485 660.00		243 144.00	
Libraries & Achieves	R	R			
Rotterdam Library	-				
Water Dispenser *3	-				
<b>Community Halls &amp; Facilities</b>	<b>R 5 450 000</b>	<b>R 5 450 000</b>	<b>R 635 228</b>		
Chairs (2000) Tables (10) for Mokvavwalia & Senwar					
ward 2 community hall	-				
Ward 5 Community hall	5 450 000.00	5 450 000.00		525 620.69	In-progress
Shamfana Community Hall					
Matswi Community hall					
Aircons 12 BTU for community halls	-				
Mamalia-Kolobetona community hall					
New community hall - Rotterdam					
Gate (Main office (pedestrians), Old sub office and Stores					
Kgapane Cemetery					



Water Tanker	-	-	-	109 607,00	
Niata Community Hall				-	
<b>Community &amp; Social Services/Cementries</b>	<b>R 400 000</b>	<b>R 400 000</b>	<b>R 400 000</b>	<b>R -</b>	
Ga-Kgagane new cemetery earthworks	400 000,00	400 000,00	400 000,00	-	
<b>Disaster Management/Fire</b>	<b>R 120 000</b>	<b>R 120 000</b>	<b>R 120 000</b>	<b>R -</b>	
Fire Extinguishers	110 000,00	110 000,00	110 000,00		
Torches *3	10 000,00	10 000,00	10 000,00		
Digital camera	-	-	-		
Street Lighting	R -	R -	R -	R -	
Highmast Lights -in various villages ( Jamela, Jokong	-	-	-	-	
<b>Sports &amp; Recreation</b>	<b>R 2 300 000</b>	<b>R 2 300 000</b>	<b>R 2 300 000</b>	<b>R 159 005</b>	
Modjadiskloof Sports Facilities	-	-	-		
Mananyoha Sports Complex	500 000,00	500 000,00	500 000,00	-	
Rotterdam Sports Complex	1 800 000,00	1 800 000,00	1 800 000,00	-	
Sekgopo Youth Centre					
Kgagane Youth Centre					
Roerfontein youth centre					
Mokwakwaila youth centre					
Madumeleng old age facility					
Kgagane Old Age Facility					
Roerfontein Old Age Facility					
Kgagane Stadium Phase Upgrading (MIG Counter Funding)	-	-	-	-	
Madumeleng/Shotong Sports Complex	-	-	-	159 005,00	
<b>WASTE MANAGEMENT</b>	<b>R 2 900 000</b>	<b>R 2 900 000</b>	<b>R 2 900 000</b>	<b>R 244 915</b>	
Skip Bins (30)	1 000 000,00	1 000 000,00	1 000 000,00		
Trolley Bins	200 000,00	200 000,00	200 000,00		
Industrial lawn mower (5)	-	-	-		
Beautification of Town Entrance	-	-	-		
Modjadiskloof Transfer Station	-	-	-		
Boreholes at Kgagane Community services with *2	-	-	-	244 915,00	
Jojo tanks	-	-	-		
Chain Saws					
Truck (Passengers)	500 000,00	500 000,00	500 000,00		
Tractor					
<b>Storm Water Management</b>	<b>R 2 000 000</b>	<b>R 2 000 000</b>	<b>R 2 000 000</b>	<b>R 1 008 979</b>	
Low level bridge	1 600 000,00	1 600 000,00	1 600 000,00	1 008 979,00	
Kgagane Subsoil drainage system	-	-	-		
Meloding Stormwater Canal	400 000,00	400 000,00	400 000,00		

Roads	R 36 068 000	R 36 068 000	R 18 863 076	
Kgapane Side Walks				
Jamela street paving				
Modjadjiskloof Waterfall Paving	-			
Modjadjiskloof Side Walks				
Sekgopo Gabions				
Maphalle Market stalls	-			
Modjadjiskloof Gabions				
Bakke (4x2) (Roads and stormwater	-			
Ton Quarter Canopy Truck (Roads & Storm)	731 063,00	731 063,00		Evaluation
1X Tipper trucks 6m3 (Bellevue, Serwamokgope & Mokwakkwaila Clusters)	1 800 000,00	1 800 000,00		Evaluation
Water tankers (2) (Bellevue, Serwamokgope & Mokwakkwaila clusters)	2 400 000,00	2 400 000,00		Evaluation
TLB (1) (Serwamokgope & Mokwakkwaila clusters)	1 400 000,00	1 400 000,00		Evaluation
1x Grader (Mokwakkwaila Cluster)	3 000 000,00	3 000 000,00		Evaluation
Mechanical broom machinery (street sweeping)	500 000,00	500 000,00		Evaluation
Workshop (4*4 Bakkie)	450 000,00	450 000,00		Evaluation
Rehabilitation of Modjadjiskloof Streets- Phase 2	3 163 000,00	3 163 000,00	2 967 140,00	In-Progress
Makhutukwe Street Paving (Planning)	3 000 000,00	3 000 000,00		
Moshakga street paving (planning)	-	-	607 498,00	
Street Paving-Mokwasale (Planning)	6 633 937,00	6 633 937,00	2 885 538,00	In-Progress
Returfishment of Modjadjiskloof Taxi rank	-	-		
Iteleng-Sekgosesa Street Paving - Construction	3 840 000,00	3 840 000,00	4 284 272,00	In-Progress
Raphahlelo Street Paving - Design	150 000,00	150 000,00	-	
Lemondokop Street Paving	7 500 000,00	7 500 000,00	7 609 238,00	In-Progress
Mapaana Street Paving- Construction	150 000,00	150 000,00		
Khethothone Street Paving	150 000,00	150 000,00		
Ward 5 (Malematsa) Street Paving (Malematsa)	-	-		
Sekgopo Ramoadi-Mallou Street Paving- Design	150 000,00	150 000,00		
Ward 13 (Serwamokgope) Street Paving	150 000,00	150 000,00		
Ward 15 Phase 2 Street Paving	150 000,00	150 000,00		
Maupa Street Paving	150 000,00	150 000,00		
Manningburg Street Paving	-	-	509 390,00	
Mokgoba Street Paving	150 000,00	150 000,00		
Sephukubye Street Paving	150 000,00	150 000,00		
Mohlabaeng street paving	-	-		
Motsinoni street paving	150 000,00	150 000,00		
Mamphakhathi Taxi Rank				
Upgrading of street -Ga-Ntala	-	-		
Road Transport/Vehicle Licensing & Testing	R 2 685 000	R 2 685 000	R 1 232 545	
Establishment of RA and DLTC (Mokwakkwaila Licensing				
Counter, Bullet Glass and Cubicles Modjadjiskloof	400 000,00	400 000,00		
Cubicles -Kgapane DLTC-Licensing	-	-		



Orthorators (Eye test Machines) M/Skloof, Kgapane & Mookwalia	-	-	-	-	-
Modjadjiskloof DTLC: Resurfacing	1 600 000,00	1 600 000,00			
Staff Toilet Modjadjiskloof DLTC	100 000,00	100 000,00			
40 Road Cones	15 000,00	15 000,00			
Refurbishment of Modjadjiskloof K53 Testing Ground			1 232 545,00		
Traffic Blue Light	60 000,00	60 000,00			
3* Breathalyzer	50 000,00	50 000,00			
Guard Room Kgapane Old Sub Office	20 000,00	20 000,00			
Guard Room Modjadjiskloof DLTC	20 000,00	20 000,00			
Security Door for Modjadjiskloof RA	20 000,00	20 000,00			
Electricity/Electricity Distribution	<b>R 1 110 000</b>	<b>R 2 610 000</b>	<b>R 1 234 105</b>		
Refurbishment of Dorrin 11 KV Line	-	-			
4X4 Cherrypicker Truck	-	-			
Silent Mobile Generator 50 KVA with Trailer	-	-			
Replacement of aged Low Voltage Meter boxes in Modjadjiskloof	-	-			
500KVA mini sub	-	900 000,00			
100KVA pole transformer	110 000,00	110 000,00			
200KVA pole transformer	-	-			
Crane Truck bucket	-	-			
Streetlights metering points	-	-			
LED Highmast Modjadjiskloof	-	-			
Municipal Building Metering Points (Workshop, Library, Kgapane & Sennamokgope)	-	-			
Refurbishment of Electricity Network Phase 2	-	-			
Council Building Metering	-	-			
Refurbishment of LV network	600 000,00	600 000,00	60 870,00		In-Progress
HV Cable Network Refurbishment - fringed	400 000,00	400 000,00			
Electricity Upgrade	-	-	977 792,00		
16kva transformer	-	600 000,00	195 443,00		
	<b>R 55 443 000</b>	<b>R 56 428 660</b>	<b>R 29 641 000</b>		<b>52,35</b>
<b>CONTRIBUTION FROM INEP</b>	<b>R 7 000 000</b>	<b>R 7 000 000</b>	<b>R -</b>		<b>0,00</b>
Electricity household connections in various villages	7 000 000,00	7 000 000,00			Evaluation
<b>CONTRIBUTION FROM MIG</b>	<b>R 57 229 000</b>	<b>R 57 229 000</b>	<b>28 830 458,88</b>		<b>50,38</b>
Kgapane Stadium phases3	6 876 663,40	6 876 663,40			
Thakgaleane Sports Complex	10 700 000,00	10 700 000,00	8 287 614,05		In-Progress
Madumeleng/Shotlong Sports Complex	13 623 962,42	13 623 962,42	10 143 724,64		In-Progress
Jokong Street paving	9 200 000,00	9 200 000,00	4 904 828,24		In-Progress
Manningburg street paving	3 261 918,60	3 261 918,60	2 575 729,56		
Ramppe Access Bridge (Designs)	7 000 000,00	7 000 000,00			
Rasewana and Lenkwe Street Paving	1 905 005,58	1 905 005,58	1 233 069,90		In-Progress

PMU Management Expenditure	2 861 450,00	2 861 450,00	1 685 492,49	
Ramodumo Street Paving	300 000,00	300 000,00		
Tshabela-Matswale Street Paving	300 000,00	300 000,00		
Abel Street Paving	300 000,00	300 000,00		
Matlamalja Street Paving	300 000,00	300 000,00		
Mamokgadi Street Paving	300 000,00	300 000,00		
Mohlabaeng Street Paving	300 000,00	300 000,00		
<b>OVERALL TOTAL FOR CAPITAL PROJECTS</b>	<b>R 119 672 000</b>	<b>R 120 657 660</b>	<b>58 371 458,88</b>	<b>48,38</b>
<b>NOTE</b>				
The MIG Expenditure includes retention & Vat	57 229 000,00	57 229 000,00	28 830 458,88	50,38
<b>OVERALL TOTAL FOR CAPITAL PROJECTS INCLUDING VAT</b>	<b>119 672 000,00</b>	<b>120 657 660,00</b>	<b>58 371 458,88</b>	<b>48,38</b>



**Monthly budget statement - Financial Performance (Revenue & Expenditure)**

Description	Budget Year 2020/2021		YearTD actual	Percentage
	Original Budget	Adjustment		
<b>R thousands</b>				
<b>Revenue By Source</b>				
Property rates	18 538 485.67	18 538 485.67	14 751 243.00	79.57
Service charges - electricity revenue	15 163 463.32	15 163 463.32	8 928 881.00	58.88
Service charges - water revenue	-	-	-	-
Service charges - sanitation revenue	-	-	-	-
Service charges - refuse revenue	6 972 295.86	6 972 295.86	2 136 282.00	30.64
Service charges - other	-	-	-	-
Rental of facilities and equipment	156 750.00	156 750.00	38 509.00	24.57
Interest earned - external investments	30 000.00	30 000.00	968 362.00	3 227.87
Interest earned - outstanding debtors	10 687 728.10	10 687 728.10	2 768 739.00	25.91
Awards	-	-	-	-
Dividends received	-	-	-	-
Withdrawal from investment	-	-	-	-
Debt Collection services	-	-	-	-
Ga-Kgapane EXT 5(LOAN ACCOUNTS)	-	-	-	-
Revenue from outdoor adverts	-	-	-	-
Fines, penalties and forfeits	86 285.65	86 285.65	7 420.00	0.09
Licences and permits	15 595 855.50	15 595 855.50	7 535 753.00	0.48
Agency services	14 886 000.00	14 886 000.00	900 113.00	0.06
Transfers and subsidies	305 403 000.00	364 887 000.00	287 963 000.00	78.92
Other revenue	7 641 279.47	7 641 279.47	312 391.00	0.04
Gains on disposal of PPE	634 319.18	634 319.18	-	-
Sales of Stands : Extention 11	10 000 000.00	10 000 000.00	-	-
Sales of Stands : Uitspan	10 000 000.00	10 000 000.00	-	-
<b>Total Revenue (excluding capital transfer</b>	<b>415 795 462.74</b>	<b>475 279 462.74</b>	<b>326 310 693.00</b>	<b>68.66</b>
<b>Expenditure By Type</b>				
Employee related costs	119 396 105.69	119 396 105.69	59 441 887.00	49.79
Remuneration of councillors	25 155 136.62	25 155 136.62	12 945 873.00	51.46
Debt impairment	2 150 990.84	2 150 990.84	45 000.00	2.09
Depreciation & asset impairment	13 023 086.82	65 921 426.82	8 696.00	0.01
Repair and maintenance	34 792 265.82	37 792 265.82	6 503 642.00	17.21
Finance charges	-	-	-	-
Bulk purchases	19 389 506.36	19 389 506.36	12 370 103.00	63.80
Contracted services	32 718 180.98	32 718 180.98	25 625 626.00	78.32
Transfers and subsidies	-	-	-	-
Other expenditure	113 727 312.80	116 327 312.80	15 394 109.00	13.23
Loss on disposal of PPE	-	-	-	-
<b>Total Expenditure</b>	<b>360 352 585.94</b>	<b>418 850 925.94</b>	<b>132 334 936.00</b>	<b>31.59</b>
<b>Surplus/(Deficit)</b>	<b>55 442 876.80</b>	<b>56 428 536.80</b>	<b>193 975 757.00</b>	
Transfers recognised - capital MIG	57 229 000.00	57 229 000.00	28 830 458.88	50.38
Transfers recognised - capital INEP	7 000 000.00	7 000 000.00	-	-
Contributed assets ( Investments)	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp;</b>	<b>119 671 876.80</b>	<b>120 657 536.80</b>	<b>222 806 215.88</b>	

**Expenditure****Expenditure per vote (section 71 of the MFMA)**

Vote No	Description	Department	Budget	Adjustment	Actual	%
0001	Internal Audit	Municipal Manager	2 626 730.53	2 772 839.05	806 000.00	29.07
0002	Risk Management	Municipal Manager	1 029 646.85	1 064 746.51	300 000.00	28.18
0014	Library	Community Services	2 505 053.27	3 547 077.09	1 686 000.00	47.53
0018	Disaster Management	Community Services	1 755 687.89	2 015 963.99	1 146 000.00	56.85
0020	Taxi Rank	Community Services	261 476.84	258 085.56	136 000.00	52.70
0022	Corporate Wide Strategic Pla	EDP	8 744 481.01	7 093 859.63	1 923 000.00	27.11
0023	Town planning and building	EDP	11 285 035.16	14 209 878.50	4 386 000.00	30.87
0024	Project management unit	EDP	3 513 047.15	3 673 907.73	1 657 000.00	45.10
0028	Roads and Traffic regulations	Community Services	28 175 360.54	31 401 947.92	10 363 000.00	33.00
0029	Roads	Tech.Serv	25 801 551.00	29 813 365.62	14 640 000.00	49.11
0032	Comm Halls & Other	Community Services	5 551 246.02	4 691 444.80	1 047 000.00	22.32
0033	Housing	EDP	776 788.08	904 145.03	431 000.00	47.67
0034	Sports & Recreation	Community Services	15 182 095.84	22 003 619.73	6 354 000.00	28.88
0036	Public Toilets	Community Services	751 605.24	1 047 846.14	312 000.00	29.78
0038	Cemetries & Crematoriums	Community Services	290 921.50	-	-	0.00
0039	Information Technology	Corporate Services	6 587 608.00	9 626 819.49	2 071 000.00	21.51
0040	Mayor & Council	Executive & Council	43 765 406.85	54 298 791.34	19 538 000.00	35.98
0042	Solid Waste Removal	Community Services	5 509 315.64	7 923 464.95	1 906 000.00	24.06
0046	Human Resources	Corporate Services	8 903 612.68	13 827 742.86	7 743 000.00	56.00
0048	Municipal Manager	Exec & Coun	11 277 400.32	13 368 413.71	2 381 000.00	17.81
0050	Budget & Treasury Office	Finance	32 503 100.64	55 002 896.54	14 644 000.00	26.62
0052	Street Lighting	Tech.Serv	9 824 295.81	6 608 889.12	1 610 000.00	24.36



0053	Supply chain management	Finance	2 405 730.87	2 979 638.46	1 138 000.00	38.19
0054	Admin and Corporate Support	Corporate Services	20 840 039.76	55 717 512.24	10 925 000.00	19.61
0055	Asset management	Finance	5 306 062.19	5 811 335.42	5 029 000.00	86.54
0062	Legal services	Corporate Services	6 674 848.20	7 216 082.59	3 720 000.00	51.55
0063	Customer relation & media	Mayors Office	4 059 672.70	3 500 458.87	975 000.00	27.85
0064	Property Services	Corporate Services	10 036 053.83	16 214 797.38	4 216 000.00	26.00
0071	Electricity	Tech Serv	37 862 348.83	42 255 355.66	11 252 000.00	26.63
	<b>Total</b>		<b>313 788 223.23</b>	<b>418 850 925.94</b>	<b>132 335 000.00</b>	<b>31.59</b>

**Capital Expenditure**

	Budget	Expenditure To Date	%
	R 120 657 660	R 58 371 458.88	48.38

**Operating Expenditure**

	Budget	Expenditure To Date	%
	R 418 850 926	R 132 335 000.00	31.59

**Total Average for Capital & Operating Expenditure**

	Budget	Expenditure To Date	%
	R 539 508 586	R 190 706 459	35.35

**TOTAL EXPENDITURE ASSESSMENT**

Capital expenditure as at 31 December 2020 was at 48.38%. Operating expenditure was at 31.59%

**Overtime Per Department**

Vote No	Description	Department	Budget	Adjustment	Actual to Date	%
0001	Internal Audit	Municipal Manager	-	-	-	-
0002	Risk Management	Municipal Manager	-	-	-	-
0014	Library	Comm.Serv	50 659.55	50 659.55	22 527.33	44.47
0018	Disaster Management	Comm.Serv	-	-	-	-
0020	Taxi Rank	Comm.Serv	33 158.33	33 158.33	18 399.13	55.49
0022	Planning & Development	EDP	-	-	-	-
0023	Town Planning and Building	EDP	-	-	-	-
0024	Project management unit	EDP	-	-	-	-
0028	Vehicle Licensing & Testing	Comm.Serv	672 595.82	672 595.82	379 350.00	56.40
0029	Roads	Tech.Serv	656 219.66	656 219.66	194 882.00	29.70
0032	Community Hall	Comm.Serv	-	-	-	-
0033	Housing	EDP	-	-	-	-
0034	Sports & Recreation	Comm.Serv	1 381 250.00	1 381 250.00	794 238.69	57.50
0036	Public Toilets	Comm.Serv	128 162.48	128 162.48	23 700.20	18.49
0038	Cemetries & Crematoriums	Comm.Serv	-	-	-	-
0039	Finance & Admin IT	Corps	-	-	-	-
0040	Executive & Council	Corps	-	-	-	-
0042	Refuse Removal	Comm.Serv	272 938.02	272 938.02	149 992.00	54.95
0046	Finance & Admin HR	Corps	-	-	-	-
0048	Municipal Manager	Exec & Coun	-	-	-	-
0050	Finance & Admin Finance	Finance	-	-	-	-
0053	Supply chain management	Finance	-	-	-	-
0054	Property Services	Admin and Corporate Support	110 085.77	110 085.77	2 571.34	2.34
0055	Asset management	Finance	-	-	-	-
0062	Legal Services	Corp Services	-	-	-	-
0063	Customer relations	Mayors office	-	-	-	-
0064	Property Services	Tech.Serv	421 884.26	421 884.26	393 677.00	93.31
0071	Electricity	Tech Serv	475 867.04	475 867.04	221 670.00	46.58
	<b>Total</b>		<b>4 202 820.93</b>	<b>4 202 820.93</b>	<b>2 494 841.69</b>	<b>59.36</b>

**Solution**

Staggering working hours.





**Councillors and Staff benefits**

Employee and Councillor	Budget Year 2020/2021			
	Original Budget	Adjustment	Monthly actual	YearTD actual
<b>Councillors (Political Office Bearers plus Other)</b>				
Remuneration of councillors	25 155 136.62	25 155 136.62	2 608 253.74	12 945 873.00
<b>Sub Total - Councillors</b>	<b>25 155 136.62</b>	<b>25 155 136.62</b>	<b>2 608 253.74</b>	<b>12 945 873.00</b>
<b>Senior Managers of the Municipality</b>				
Salaries of senior managers	7 548 701.10	7 548 701.10	562 490.00	2 912 450.00
<b>Sub Total - Senior Managers of Municipality</b>	<b>7 548 701.10</b>	<b>7 548 701.10</b>	<b>562 490.00</b>	<b>2 912 450.00</b>
<b>Other Municipal Staff</b>				
Basic Salaries and Wages	70 986 364.09	70 986 364.09	5 397 579.00	35 071 508.00
Pension and UIF Contributions	14 027 477.19	14 027 477.19	1 044 996.00	4 628 044.00
Medical Aid Contributions	5 492 107.42	5 492 107.42	416 604.00	1 821 500.00
Overtime	4 202 820.93	4 202 820.93	283 833.00	2 494 841.69
Performance Bonus	6 061 418.77	6 061 418.77	246 856.00	2 631 077.00
Motor Vehicle Allowance	7 022 804.88	7 022 804.88	502 265.00	3 676 980.00
Housing Allowances	489 919.94	489 919.94	38 406.00	608 372.00
Danger Allowance			-	-
Standby, Group Insurance & Industrial Co	1 601 229.74	1 601 229.74	58 815.00	2 311 238.00
Payments in lieu of leave	1 963 261.64	1 963 261.64	42 663.00	3 285 877.00
<b>Sub Total - Other Municipal Staff</b>	<b>111 847 404.60</b>	<b>111 847 404.60</b>	<b>8 032 017.00</b>	<b>56 529 437.69</b>
<b>Total Parent Municipality</b>	<b>144 551 242.32</b>	<b>144 551 242.32</b>	<b>11 202 760.74</b>	<b>72 387 760.69</b>
<b>TOTAL SALARY,</b>	<b>144 551 242.32</b>	<b>144 551 242.32</b>	<b>11 202 760.74</b>	<b>72 387 760.69</b>
<b>TOTAL MANAGERS AND STAFF</b>	<b>119 396 105.70</b>	<b>119 396 105.70</b>	<b>8 594 507.00</b>	<b>59 441 887.69</b>

Bank balances as at 31 Dec 2020

Main Account	R	123 954 268
Traffic	R	4 776 251
<b>TOTAL</b>	<b>R</b>	<b>128 730 519</b>

The Municipality has got investments in the following institutions:

Investments : 31 Dec 2020

Financial institution	Investment account number	Investment type	Investment term	General ledger number	Opening balance 1/09/2020	Surplus funds invested	Investments withdrawn	Transfers	Interest received	Bank charges	Closing balance 30 Nov 2020
Old Mutual	UT108356132	Unit Trusts			111 319.17	-	-114 172.17	-	2 853.00	-	-
ABSA	20/5202/3167	Month to month term deposit	Short - term	0505/0453/0000	117 565.80	-	-	-	-	-	117 565.80
			Short - term	0505/0454/0000	50 000 000.00	-	-50 339 643.00	-	339 643.00	-	-
FNB - Investment 1					50 000 000.00	-	-50 355 934.00	-	355 934.00	-	-
FNB - Investment 2					100 228 884.97	-	-100 809 749.17	-	698 430.00	-	117 565.80
<b>Total</b>											

The value of the investments as at 31 Dec 2020 amounts to R117 565.80

Monthly Withdrawals from the Bank

**Total Withdrawals To Date** R **190 706 458.88**





### Age Analysis of Debtors

Total billing for the year 2020/2021	23 680 124.00
Total receipts for the year 2020/2021	13 620 803.00
Total Outstanding Debts for the year 2020/2021	10 059 321.00
Total Outstanding Debts owed by the Departments	3 936 316.00

Detail	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	Total
<b>Debtors Age Analysis By Income Source</b>							
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1 466 948.00	1 295 113.00	1 081 551.00	1 077 613.00	960 444.00	24 993 487.00	30 875 156.00
Receivables from Non-exchange Transactions - Property Rates	1 656 904.00	2 329 725.00	630 856.00	614 879.00	9 368.00	74 072 354.00	79 314 086.00
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	975 934.00	947 704.00	436 623.00	431 257.00	415 961.00	62 104 794.00	65 312 273.00
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-
Other	68 121.00	66 046.00	-	-	1 190.00	17 827 377.00	17 962 734.00
<b>Total By Income Source</b>	<b>4 167 907.00</b>	<b>4 638 588.00</b>	<b>2 149 030.00</b>	<b>2 123 749.00</b>	<b>1 386 963.00</b>	<b>178 998 012.00</b>	<b>193 464 249.00</b>
<b>Debtors Age Analysis By Customer Group</b>							
Organs of State	106 010.00	297 818.00	28 215.00	26 096.00	16 488.00	3 461 689.00	3 936 316.00
Commercial	659 331.00	329 077.00	207 803.00	194 363.00	130 114.00	10 758 027.00	12 278 715.00
Households	3 402 566.00	4 011 693.00	1 913 012.00	1 903 290.00	1 240 361.00	164 778 296.00	177 249 218.00
Other	-	-	-	-	-	-	-
<b>Total By Customer Group</b>	<b>4 167 907.00</b>	<b>4 638 588.00</b>	<b>2 149 030.00</b>	<b>2 123 749.00</b>	<b>1 386 963.00</b>	<b>178 998 012.00</b>	<b>193 464 249.00</b>

**Free Basic Electricity**

Approved Beneficiaries for Free Basic Electricity by Eskom

Wards	Configure No	Submitted Applications	
1	0	0	
2	0	0	
3	4	4	
4	1	1	
5	0	0	
6	0	0	
7	0	0	
8	0	0	
9	4	4	
10	0	0	
11	0	0	
12	0	0	
13	30	30	
14	20	20	
15	17	17	
16	0	0	
17	0	0	
18	0	0	
19	45	45	
20	0	0	
21	0	0	
22	34	34	
23	29	29	
24	0	0	
25	0	0	
26	0	0	
27	0	0	
28	101	321	
29		6	
30	0	0	
	291	511	
	Budget	Expenditure To Date	%
<b>FBE</b>	<b>R 1 150 065</b>	<b>R 41 058</b>	<b>3.57</b>

On average, the monthly account for FBE amounts to R34 995 vat exclusive  
 Beneficiaries do not collect the coupons and this leads to Eskom cancelling the applications.  
 We do not have reliable statistics for all the individuals that receive Free Basic Water.  
 We rely on the indigent register (27 324 Boreholes and Water tanker truck deliveries)

We have 11 indigents in Ga-kgapane, Senwamokgope and Modjadjiskloof receiving the following  
 Free Basic Sewerage (total monthly charge)

Free Basic Water (6kl)

Free Basic refuse (total monthly charge)

After the implementation of the Municipal Property Act, their properties had rebates that allowed them not to be charged the rates at all (zero rate due to rebates)

We do not have any indigents in Mokgoba receiving Electricity only

GRANT EXPENDITURE 2020 /2021

Description	Original Budget	Received to date	YearTD actual	
<b>EXPENDITURE</b>				
<b>Operating expenditure of Transfers and Grants</b>				
<b>National Government:</b>				
Local Government Equitable Share	357 820 000.00	283 336 000.00	160 764 241.00	44.93
Finance Management Grant	2 000 000.00	2 000 000.00	249 999.00	12.5
EPWP Incentive	1 467 000.00	1 027 000.00	861 760.00	58.74
Energy Efficiency and Demand Management	3 600 000.00	1 600 000.00	-	
MIG - PMU (Operating)	2 861 450.00	2 861 450.00	1 685 492.49	58.9
<b>Total operating expenditure of Transfers and Grants:</b>	<b>367 748 450.00</b>	<b>290 824 450.00</b>	<b>163 561 492.49</b>	<b>%</b>
<b>Capital expenditure of Transfers and Grants</b>				
<b>National Government:</b>				
Municipal Infrastructure Grant	54 367 550.00	50 228 550.00	27 144 966.39	49.93
Intergrated Natioanl Electrification Programme	7 000 000.00	3 000 000.00	-	0
<b>Total capital expenditure of Transfers and Grants</b>	<b>61 367 550.00</b>	<b>53 228 550.00</b>	<b>27 144 966.39</b>	<b>44.23</b>
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>	<b>429 116 000.00</b>	<b>344 053 000.00</b>	<b>190 706 458.88</b>	<b>44.44</b>